

Bank of Palestine Group









Together we Impact



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MESSAGE FROM THE CHAIRMAN





Hashim Shawa

Chairman Bank of Palestine Group "We are proud to say that our banking group was able to maintain both shareholder and stakeholder value at the same footing, throughout its journey, but especially during this pandemic in the year 2021. We have planted deep rooted seeds of trust with our community and we see hope in the resilience this community has shown. We are confident that our customers, our stakeholders and our community will shield us from the economic downturn because of the trust we have built and the values we have displayed during the COVID-19 crisis. Together we shall continue this journey of growing our business, attracting investors and serving our stakeholders".



AFD Group's Investment Vehicle – FISEA advised by Proparco invests in BOP

- On September 21, 2021, Bank of Palestine raised its subscribed capital through a special issuance of shares in connection with its earlier agreement with FISEA (the AFD Group Investment Vehicle advised by Proparco) dated July 15, 2021- whereby FISEA became a strategic partner investing in the Bank.
- Bank of Palestine's new paid up capital is now US\$ 217,433,527 after the issuance of 7,272,727 shares in the name of FISEA.
- Percentage of Shares 3.34%

Shares Prospectus Bank of Palestine

Date: 21/09/2022

Investor: FISEA

Number of Shares: 7,272,727

Paid up capital before the issuance: USD 210,160,800

Paid up capital after the issuance: USD 217,433,527

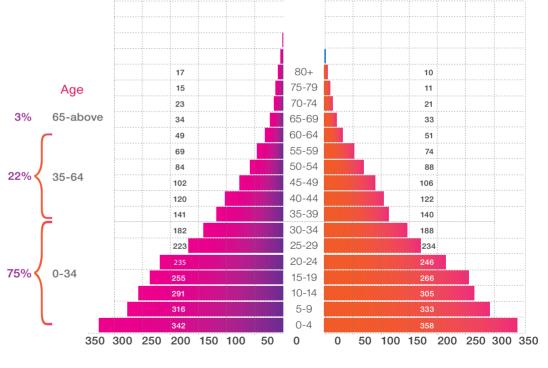




Palestine Market And Financial Sector Overview







Female

Male

Total Population in Palestine (thousand)



GDP | Capita

| 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|------|------|------|------|------|------|------|------|------|------|------|------|
| 2557 | 2880 | 3067 | 3315 | 3352 | 3272 | 3527 | 3620 | 3562 | 3656 | 3239 | 3176 |

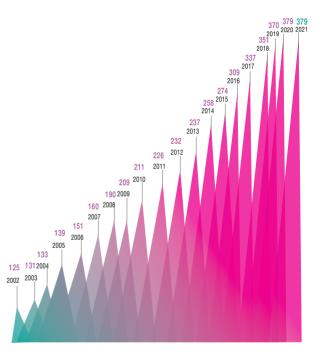
GDP 16.6 Billion (2021)

• New potential could unleash \$5 billion/ year infusion to GDP according to World Bank estimates



13 Banks Operating in Palestine

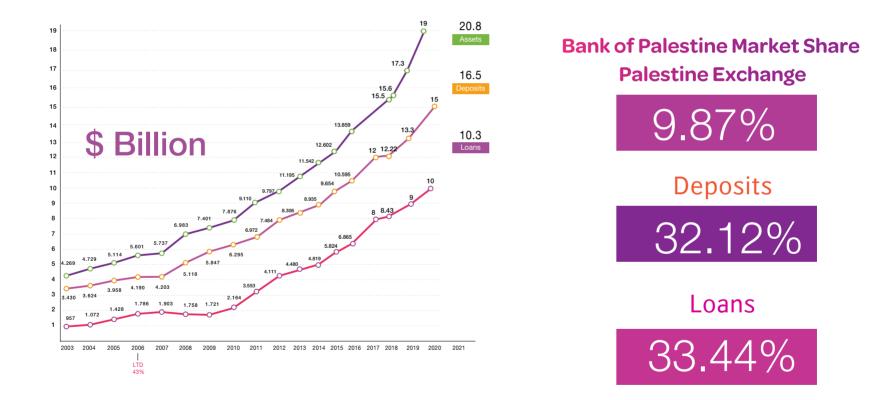
| Local Banks (7) | Foreign Banks (6) |
|----------------------------------|---|
| Commercial Banks (4) | Jordanian (5) |
| Bank of Palestine (BOP) | Arab Bank |
| Palestine Investment Bank (PIBC) | Cairo Amman Bank |
| Al Quds Bank (QUDS) | Jordan Ahli Bank |
| The National Bank (TNB) | Bank of Jordan |
| Islamic Banks (3) | The Housing Bank for Trade & Finance |
| Arab Islamic Bank (AIB) | Other Foreign Banks (1) |
| Palestine Islamic Bank (ISBK) | Egyptian Arab Land Bank |
| AL-Safa Bank (SAFA) | |



No. of Branches

BANKING SECTOR OVERVIEW - ASSETS | DEPOSITS | LOANS |

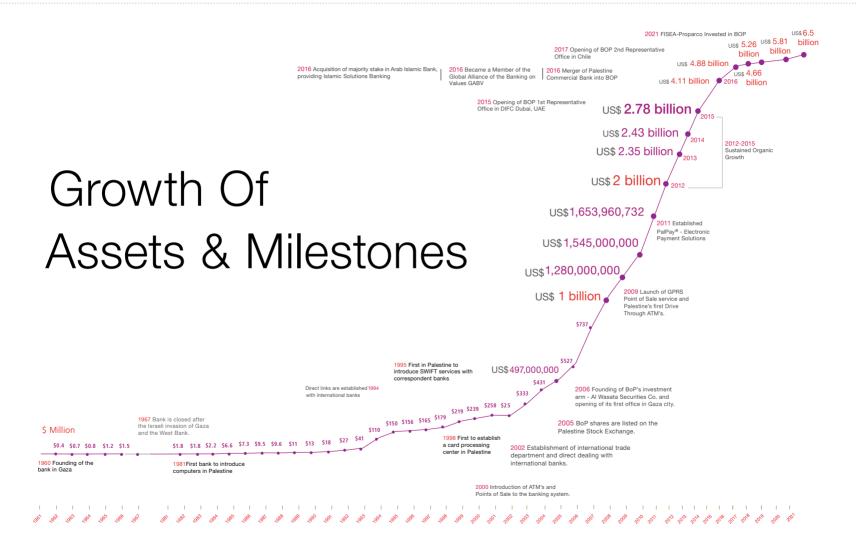




BANK OF PALESTINE OVERVIEW

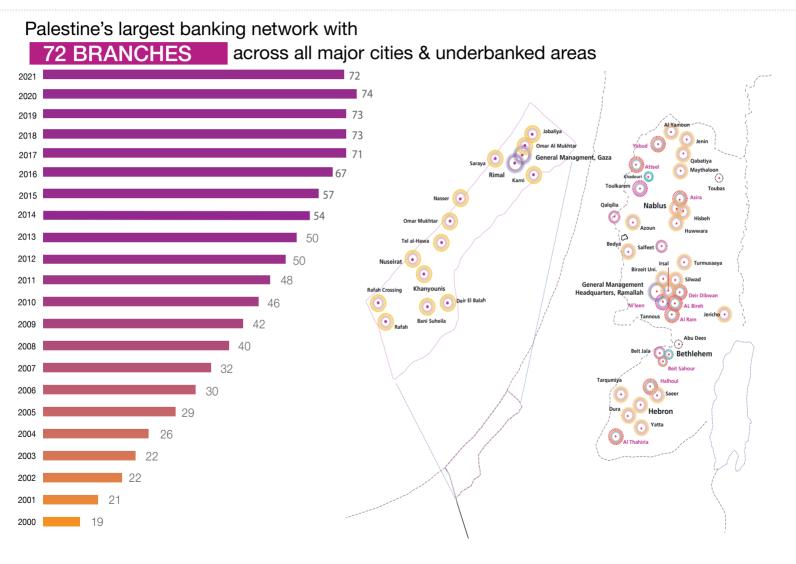
BOP Group





BOP - EXPANSION OF BANKING NETWORK





BOP - FLAGSHIP BUILDINGS





BOP - RAMALLAH GENERAL MANAGEMENT HEADQUARTERS

BOP - BETHLEHEM FLAGSHIP BUILDING

BOP - JERICHO FLAGSHIP BUILDING



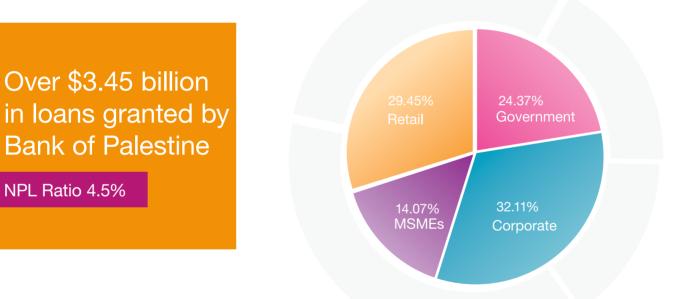


REPRESENTATIVE OFFICE SERVICES:

- FINANCIAL ADVISORY SERVICES.
- INVESTMENT ADVISORY SERVICES.
- NETWORKING AND RELATIONSHIP MANAGEMENT AMONG DIASPORA PALESTINIANS.
- FACILITATION OF FINANCIAL SERVICES IN PALESTINE (ACCOUNT OPENING, FIXED TIME DEPOSITS AND CREDIT CARDS).
- MORTGAGE LOANS AND OTHER LOANS IN PALESTINE.
- TREASURY SERVICES AND CUSTODY SERVICES FOR INVESTMENTS IN THE PALESTINE STOCK EXCHANGE (PEX) .



Diversified Loan Portfolio YE 2021



BOP - FINANCIAL INCLUSION



Largest SME Portfolio in Country

\$485 million

Specialized teams and programs servicing Micro, Small, & Medium Sized Enterprises (MSMEs)





BOP - FINANCIAL INCLUSION





More partnerships with local and international organizations focusing on enhancing and empowering women.

Falestineya Women inclusion program:

- 14,000 Female Beneficiaries 1,000 sessions
- 151 Mini MBA Women Graduates

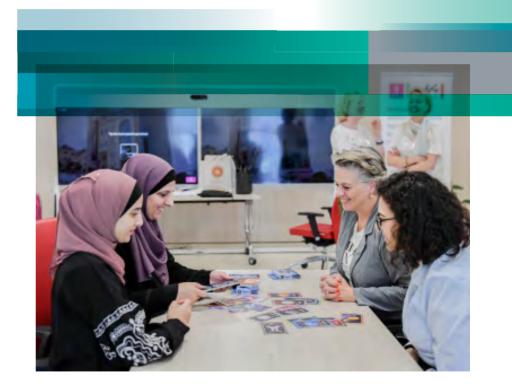
Felestineya program develops products and services to serve women through:

Financial Products:

- Felestineya Collateral-Free Loan for Women
- Felestineya Business Gold Loan for Women
- Felestineya Personal Gold Loan for Women

Non-Financial Services:

- Banking Literacy Sessions
- Felestineya Mini-MBA Graduates
- Networking
- Business Consultation





Mobile Bank

Serving 50 % unbanked population in Palestine in rural areas



BOP - DIGITAL & TECHNOLOGY INCLUSION





New POS Machine with Mobile QR Code

BOP - SUSTAINABILITY STRATEGY



🐔 Green Loans

BOP created a distinctive programme entitled Green Loans to enable residents of rural areas to invest in renewable access to energy and resources such as:

A holistic sustainability strategy:

- Promoting Sustainable Finance
- · Developing a Sustainable Economy
- Gender Inclusion
- Investing in Youth
- BOP A Sustainable Business
- Corporate Social Responsibility (CSR)

We contribute 5% of our annual profits towards CSR

We hire 6% of all staff – Persons with Disabilities

- Solar Energy
- Greywater Recycling
- Rainwater Harvesting
- Other environmentally friendly projects

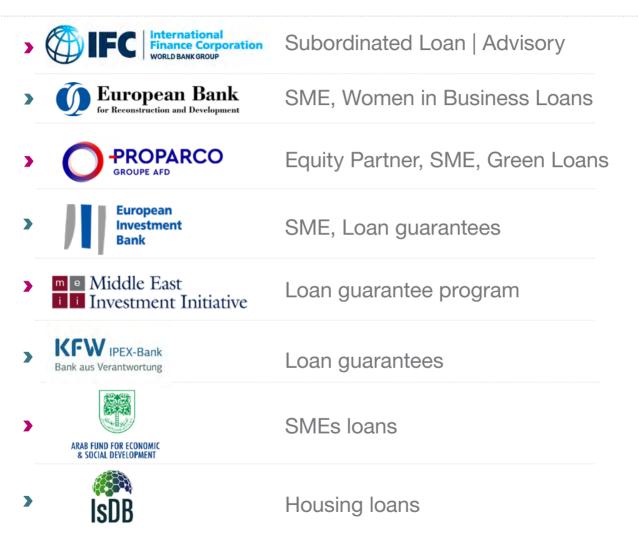






BOP achieved a score card of B+ in its committment to real economy and values







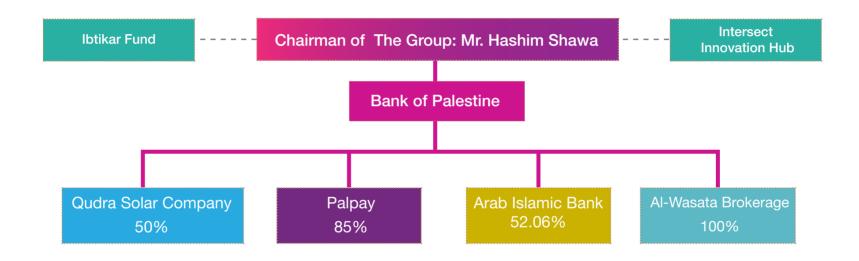


BOP - MEMBERSHIPS & RECOGNITIONS





BANK OF PALESTINE GROUP STRUCTURE AND OWNERSHIP PERCENTAGE ابنــك فلسـطين BANK OF PALESTINE GROUP STRUCTURE AND OWNERSHIP PERCENTAGE



BANK OF PALESTINE GROUP COMPANIES- AIB





البنك الإسلامي العربي

ARAB ISLAMIC BANK

ARAB ISLAMIC BANK (AIB), is the latest subsidiary addition to Bank of Palestine Group, and in essence is the Islamic banking arm for Bank of Palestine, allowing it to provide with its 28 branches Islamic Banking solutions to a growing segment of customers requiring such sharia' compliant solutions. The bank has assets of USD 1,737,576,005 with net profits in YE 2021 of USD 11,689,174.



BANK OF PALESTINE GROUP COMPANIES- PALPAY®



PALPAY E-WALLET First E-wallet in Palestine

- PalPay[®] Palestine Payments The leading payment platform company in Palestine.
- Ability to pay all bills through over 6,000 POS machines.
- Over ILS 1.2 Billion in payment transactions.
- PalPay E-Voucher and cash assistance Platform won the first place in the Citi Tech for integrity challenge; a global competition among 2000 international companies.



Targeting the unbanked



BANK OF PALESTINE GROUP COMPANIES - ALWASATA







Al-Wasata Securities has been one of the fastest growing brokerage companies in Palestine, playing a major role in the acquisition of new investors into the Palestinian market, and adding new markets to its dealing platform. The company is continuously committed to provide the latest technologies, noting that the company has launched its mobile trading application where it enables its clients to trade in the local, regional, and US markets via one platform, making Al Wasata Securities Co. the first broker in Palestine to provide us a service. The company's Trading volume is around \$283 million in the local, regional and US markets, more than USD 500 Million assets under management, as well as having the highest registered capital between the Palestinian brokerage firms being USD 5 million.

BANK OF PALESTINE GROUP COMPANIES- QUDRA



Qudra for Energy solutions is a joint venture between NAPCO and Bank of Palestine Group, to provide renewable energy solutions with the highest specifications quality at international standards, Qudra will enhance the founder's joint values of sustainability. Qudra seeks to achieve sustainable development by diversifying local electrical energy production sources reducing the import of electrical energy from abroad, working with all local and international partners in the energy sector.

Target capacity of 100mw



بنــك فلسـطين BANK OF PALESTINE



Intersect Innovation Hub (IIHO) is a Palestinian non-profit established in 2020 with the aim of supporting the innovative ecosystem. In particular, Intersect focuses on Fintech, Digital Innovation, Social entrepreneurship, and the Fourth Industrial Revolution (4IR). To accomplish this mission, Intersect provides entrepreneurs with a range of services to enable them to thrive; including dynamic workspaces, business support services, exposure and access to local and international networks, tailored financial solutions, and connections to investors.

Intersect at a Glance

- Not for Profit Organization
- Local Branches: Ramallah, Nablus
- Future Gaza, Jerusalem
- Leverages Bank of Palestine's international and regional networks
- Supports the Palestinian Technology Ecosystem
- Focuses on Fintech, Digital Innovation, Social Entrepreneurship, and 4IR
- Aims to create synergy between ecosystem stakeholders

STARTUP IN RESIDENCE (STIR) PROGRAM

The Startups in Residence (STIR) program aims to establish connections between solution-driven startups and the private sector, government agencies, and development financial institutions, allowing for collaboration towards the development of custom solutions that address real challenges and the growth of these startups.

What we offer:

- Dynamic and accessible workspaces
- Business support services
- Networking opportunities
- Connections to Investors
- Peer-to-peer mentoring
- Tailored financial solutions

PARTNERSHIPS

GAZA SKY GEEKS: MENTORSHIP, PARTNER IN RESIDENCE, SPACE FACILITIES

GLOBAL ENTREPRENEURSHIP WEEK

BUILD PALESTINE - SOCIAL ENTREPRENEURSHIP PLATFORM





Ibtikar Innovation Fund

• Ibtikar Fund, Palestine's only active investor in startups, is an early stage venture capital fund of which Bank of Palestine was the anchor investor and limited partner.

• Ibtikar continued to make a strong impact in the Palestinian entrepreneurial ecosystem by investing in the top Palestinian tech startups. Ibtikar provides the funds with hands-on support necessary for such startups to expand, within and outside Palestine.

• Several of Ibtikar investments reached major revenue milestones, raised money from international investors (many of whom are investing in Palestinian startups for the first time), and won many regional and international awards and competitions. New Ibtikar's companies span several sectors, including marketing technology financial technology, real estate, health and wellness, and e-commerce.

• Ibtikar's portfolio companies have created over 250 employment opportunities for highly-skilled Palestinians, nearly %30 of whom are women, and over %50 of whome are under the age of 30.

• Ibtikar fund II is expected to reach its target of \$ 30 million fund by december 2022, and will build on very positive momentum gernered through Ibtikar I.

• World Bank President Malpass, presented Ibtikar Fund with an award recognizing its role in advancing Palestinian innovation and job creation for youth and women in Pal estine.

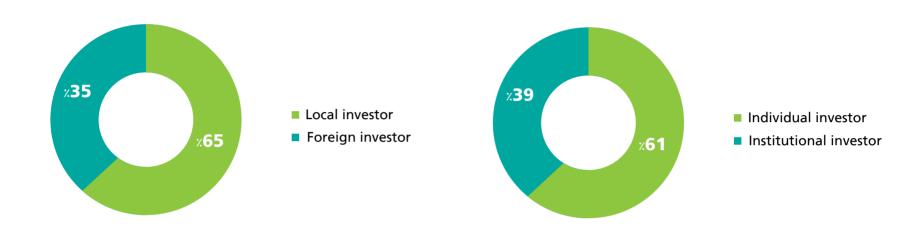
Investments in Ibtikar Companies:

Ibtikar Fund portfolio company, Gamiphy, had secured a six-figure pre-series A investment round.

- Gamiphy offers businesses with plug and play tools that empower their strategies in different verticals, such as customer acquisition and loyalty, customer engagement through games, and workforce management and motivation through gamification.
- Ibtikar Fund portfolio company, Receet, secured a six-figure, pre-series A investment round.

BOP - SHAREHOLDING STRUCTURE





Number of shareholders 4,708

Overview¹ Listed on Palestine Stock Exchange Symbol: BOP, ISIN: PS1004112600 Market Capitalization: \$ 434,867,054 Number of issued shares: 217,433,527 Closing Price: \$ 2 EPS: \$0.23

¹Based on closing price as of Dec. 31, 2021.



| Major Shareholders as of Dec. 31,2021 | PERCENTAGE |
|---|------------|
| Al Muhalab Real Estate Kuwaiti Co. | 7.15% |
| Palestinian Pension Agency | 4.09% |
| Bop Employee Saving Fund | 4.07% |
| Hashim Hani Shawa | 3.97% |
| *New Institutional Shareholder FISEA The AFD Group Investment Vehicle advised by Proparco | 3.34% |



- Bank of Palestine has a dedicated Compliance and AML Department, recently underwent review by international firm Deloitte
- > Compliance and AML are independent and reports to the Board Audit Committee.
- Bank of Palestine is in compliance with Local AML and CFT regulations working with the Palestinian Monitory Authority (PMA) and Financial Follow Up Unit (FFU).
- New AML and CFT law signed by the president in December 2015. For the first time the Palestinian law addresses combating financing of terrorism.
- > A presidential decree concerning the enforcement of UN security council resolutions.
- > Bank of Palestine is in compliance with International AML and CFT regulations and Standards.
- Bank of Palestine as part of its compliance adheres to all correspondent banks' lists including United Nation list, Israeli list ,OFAC, EU regulations and other international lists.
- AML and CFT program is continuously updated through technology and training, investing in system using AI to detect suspicious transactions.
- > Adhering to a strict policy on updating clients data on a regular basis.
- Using advanced AML systems for monitoring accounts and clients transactions to detect any potential suspicious transactions.
- > All of our employees get intensive training in AML and CFT on a yearly basis.

ENHANCED AML/CFT COMPLIANCE - INTERNATIONAL STANDARDS Letter From Deloitte

Subject: Confirmation of the implementation of the recommendations regarding strengthening Bank of Palestine's Anti Money Laundering ('AML) / Counter Financing of Terrorism (CFT) framework





23 February 2021

Mahmoud Shawa Chief Executive Officer Bank of Palestine P.O. Box 471 Ramallah Palestine

Dear Mr Shawa

Our Reference: Project Sarab

This letter is to confirm that Bank of Palestine ("BOP") has addressed the recommendations in line with the agreed implementation plan to strengthen its Anti Money Laundering ('AML) / Counter Financing of Terrorism (CFT) framework.

BOP engaged Deloitte as per the contract dated 26 December 2019 to 'Support BOP in strengthening the AML / CFT policies and procedures (Phase 1)' and the addendum to the contract dated 4 February 2020 to 'Support BOP with the implementation of selected recommendations (Phase 2)'.

During Phase 1, Deloitte conducted an independent assessment of BOP's AML/CTF program and identified areas of improvements after which we agreed an Implementation Plan with BOP in line with local regulatory requirements, international guidelines, such as: FATF 40 Recommendations, Basel Committee AML/CFT guidelines, Wolfsberg Principles and leading industry practices.

During Phase 2 we validated BOP's implementation of the recommendations, as follows:

[A] Deloitte assisted in the implementation of the following recommendations for BOP which are confirmed as completed and approved in line BOP's approval processes as of 31 January 2021:

- 1. AML / CFT Policy (documented and approved);
- 2. Customer Risk Assessment Methodology (documented and approved);
- Enterprise wide Financial Crime Risk Assessment Methodology (approved and implemented by BOP);
- 4. Internal Suspicious Transaction Reporting Process (process manual documented and approved);
- 5. Sanctions Screening Process (process manual documented and approved);
- Transaction Monitoring Optimization (Document listing additional scenarios to detect red flags not detected by existing scenarios and identifying changes to the parameters of existing scenarios); and
- 7. AML/CTF Training presentation (documented).

3] Following recommendations have been reported to Deloitte as implemented by BOP*

- 1. Update of Board Auditing Committee Charter (charter documented and approved);
- Update of existing Anti Bribery and Corruption and Whistleblowing Policy (policy manual documented and approved);
- 3. Update of existing Risk Management Policy (policy documented and approved);
- 4. Customer On-boarding Procedures (procedure manual documented and approved);

- 5. Customer Exit Processes (process manual documented and approved);
- Update Money Laundering Reporting Officer (MLRO) Report (identifying key financial crime risk metrics to be reported to the Board) (documented);
- 7. Update Internal Audit Report to the Board (documented);
- Update of the Core Banking System to capture and retrieve relevant customer information (System updated);
- Update of the Sanctions Screening System to include name screening to identify Politically Exposed Person(s) (System updated
- 10. Appointment of the Deputy MLRO (Appointed).

*In order to validate the implemented recommendations, we followed this approach:

- Review activities performed against each finding/gap in order to identify the progress made by BOP;
- b. Collect evidence from BOP on the implemented recommendations to ensure that they were in line with local regulations and industry standards;
- c. Agree next steps with BOP for recommendations (if any) that were not implemented in line with local regulations and / or industry standards; and
- d. We did not conduct any system testing and have relied on BOP to provide us with evidence on the implementation of the recommendations.

[C] The following recommendations are in progress and are expected to be completed by 31 March 2021

- AML / CTF Periodic Testing The testing methodology was approved by the Board. The testing
 outcome needs to be approved by BOP's Senior Management; and
- Know Your Customer Remediation and File Review Deloitte has reviewed a random sample 25 updated Retail customer files. BOP had proved Corporate customer files and our review is expected to be completed by February 28, 2021.

I want to take the opportunity to congratulate BOP on the significant progress made in strengthening its AML / CFT framework, please keep it up.



Partner | Forensic For and on behalf of Deloitte Professional Services (DIFC) Limited

BANK OF PALESTINE FINANCIAL HIGHLIGHTS



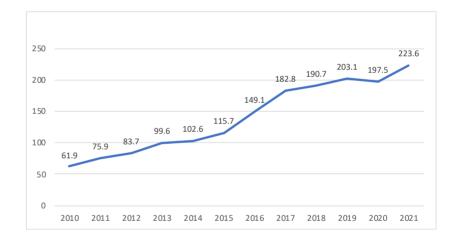
Total Revenue

Million (USD)

101 111 119 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

Net Interest & Commissions Income

Million (USD)





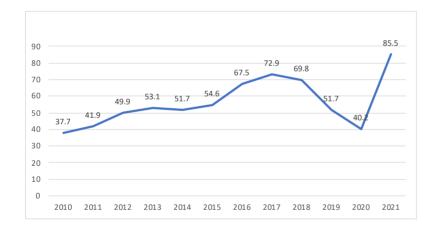
Profit Before Tax

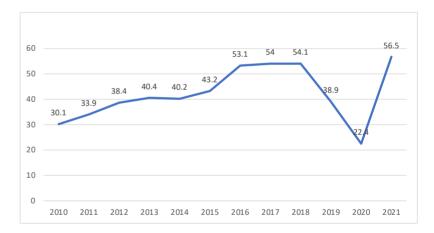
Million (USD)



Net Profit

Million (USD)

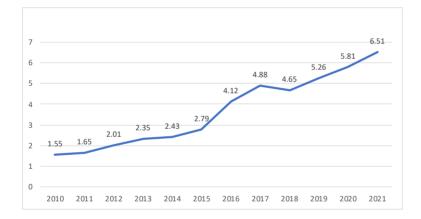






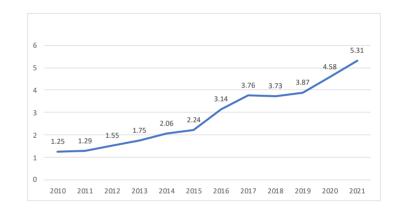
Assets

Billion (USD)



Customer Deposits

Billion (USD)

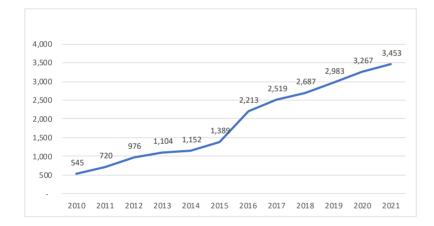


BOP - KEY PERFORMANCE INDICATORS

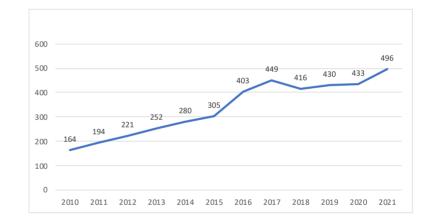


Net Loans

Billion (USD)



Shareholders' Equity

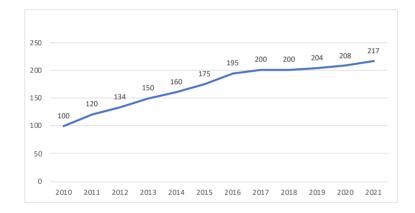


BOP - KEY PERFORMANCE INDICATORS

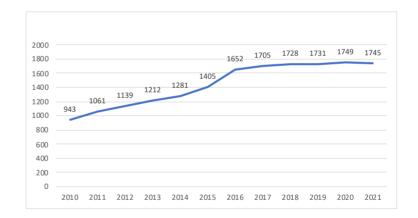


Paid-Up Capital

Million (USD)



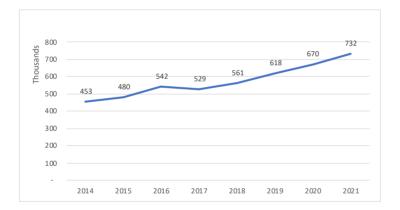
No. of Employees



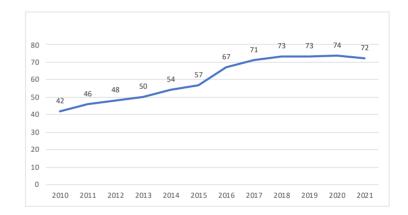
BOP - KEY PERFORMANCE INDICATORS



No. of Customers



No. of Branches





| ROA (%) | 0.87% |
|---|--------|
| ROE(%) | 11.31% |
| Net Interest, Financing, Investment and Commissions Income/Total Revenues (%) | 93.65% |
| Cost to income(%) | 64.20% |
| Operating Cost to Income (%) | 58.45% |
| Market Share - Deposits (%) | 32.12% |
| Market Share - Net Loans (%) | 33.44% |
| NPLs (%) | 4.50% |
| Net Loans to Deposits (%) | 65.09% |
| Capital Adequacy (%) | 15.20% |
| Stage 3 -Coverge Ratio (%) | 63.31% |
| Cash Dividend yield (%) | 9.00% |
| Book value (\$) | \$2.00 |
| Earnings Per Share (EPS) | \$0.23 |
| PE Ratio (x) | 8.70x |
| Price to Book Value (x) | 1.00x |

BOP - INVESTOR RELATIONS- CORPORATE ACTIONS AND DIVIDENDS

| С.А. Туре | Announcement Date/AGM Date | Dividend Date | Dividend Payment Date | Outstanding Shares Before C.A. | Cash Dividends- USD | No. of New Shares | Outstanding Shares After C.A. | % of Dividends |
|--------------------|-------------------------------|------------------|-----------------------------|--------------------------------------|---------------------------|----------------------|-------------------------------------|-------------------|
| | | | | 2021 | | | | |
| * Special Issuance | 21/09/2021 | 21/09/2021 | | 210,160,800 | | 7,272,727 | 217,433,527 | |
| Stock Dividend | 31/03/2021 | 18/04/2021 | 18/04/2021 | 208,080,000 | | 2,080,800 | 210,160,800 | 1% |
| Cash Dividend-USD | 31/03/2021 | 01/04/2021 | 01/04/2021 | | 8,323,200 | | 208,080,000 | 4% |
| | | | | 2020 | | | | |
| Stock Dividend | 26/03/2020 | 29/04/2020 | 29/04/2020 | 204,000,000 | | 4,080,000 | 208,080,000 | 2% |
| Cash Dividend-USD | 26/03/2020 | 29/03/2020 | 29/03/2020 | | 16,320,000 | | 204,000,000 | 8% |
| | | | | 2019 | | | | |
| Stock Dividend | 28/3/2019 | 7/4/2019 | 7/4/2019 | 200,000,000 | | 4,000,000 | 204,000,000 | 2% |
| Cash Dividend-USD | 28/3/2019 | 31/3/2019 | 31/3/2019 | | 23,000,000 | | 200,000,000 | 11.5% |
| | | | | 2018 | | | | |
| Cash Dividend-USD | 29/3/2018 | 1/4/2018 | 1/4/2018 | 200,000,000 | 27,000,000 | | 200,000,000 | 13.5% |
| | | | | 2017 | | | | |
| Stock Dividend | 6/4/2017 | 16/4/2017 | 16/4/2017 | 195,008,685 | | 4,991,315 | 200,000,000 | 2.56% |
| Cash Dividend-USD | 6/4/2017 | 6/4/2017 | 9/4/2017 | | 20,359,814 | | 195,008,685 | 10.44% |
| | | | | 2016 | | | | |
| Stock Dividend | 25/3/2016 | 4/4/2016 | 4/4/2016 | 175,000,000 | | 10,000,000 | 185,000,000 | 5.71% |
| Cash Dividend-USD | 25/3/2016 | 25/3/2016 | 27/3/2016 | | 18,000,000 | | 175,000,000 | 10.29% |
| | | | | 2015 | | | 1 | |
| Stock Dividend | 4/24/2015 | 5/3/2015 | 5/3/2015 | 160,000,000 | | 15,000,000 | 175,000,000 | 9.375% |
| Cash Dividend-USD | 4/24/2015 | 4/26/2015 | 4/26/2015 | | 19,200,000 | | 160,000,000 | 12% |
| | | | | 2014 | | | | |
| Stock Dividend | 4/25/2014 | 5/4/2014 | 5/5/2014 | 150,000,000 | | 10,000,000 | 160,000,000 | 6.66% |
| Cash Dividend-USD | 4/25/2014 | 4/27/2014 | 4/27/2014 | | 12,500,000 | | 150,000,000 | 8.33% |
| | | - /- / | | 2013 | | | | |
| Stock Dividend | 4/26/2013 | 5/5/2013 | 5/2/2013 | 134,000,000 | 40.050.055 | 16,000,000 | 150,000,000 | 11.94% |
| Cash Dividend-USD | 4/26/2013 | 4/28/2013 | 5/2/2013 | | 10,050,000 | | 134,000,000 | 7.50% |
| Ota als Division 1 | 4/07/0010 | 4/00/0010 | 5/0/0010 | 2012 | | 14,000,000 | 104,000,000 | 11.000/ |
| Stock Dividend | 4/27/2012 | 4/29/2012 | 5/2/2012 | 120,000,000 | | 14,000,000 | 134,000,000 | 11.66% |
| Cash Dividend-USD | 4/27/2012 | 4/29/2012 | 5/2/2012 | | 9,000,000 | | 120,000,000 | 7.50% |

SLIDE Nº. 45

* The Bank has increased its paid up capital to USD 217.4 million through a private placement with FISEA - the AFD Group Investment Vehicle advised by Proparco. FISEA is now a strategic partnership and shareholder of Bank of Palestine with an ownership of 3.34%.

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بنــلــَ فلسـطين BANK OF PALESTINE

www.bop.ps/en/ir



FOR FURTHER INFORMATION PLEASE CONTACT

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